Klamath County Community Corrections, under the direction of the Board of County Commissioners, provides a balance of supervision, services and sanctions for over 1,000 felony offenders in Klamath County. Utilizing evidenced based initiatives, we ensure we employ proven strategies that change offender behavior, increase public safety and reduce recidivism. The following Community Corrections Plan provides a summary of our Mission, Values and Goals.

Submitted by: Kiki Parker-Rose, Director
Klamath County
Community Corrections
Mission, Values and Goals

Promoting Public Safety Through Positive Offender Change

We Value:
Accountability
Family
Integrity
Professionalism

Our Goals:
Community Collaboration
Community Safety
Healthy Families
Positive Relationships
Victim Advocacy
In Oregon, community corrections is a function of state government operated in partnership with local, county-operated community corrections agencies. Community corrections activities include supervision, community-based sanctions, and services directed at offenders who have committed felony crimes and have been placed under supervision by the courts (probation), the Board of Parole and Post-Prison Supervision, or the local supervisory authority (parole/post-prison supervision) (Oregon Department of Corrections).

Community Corrections in Oregon

Community supervision is the most cost effective correctional approach to public safety. The average daily cost of supervising a felony offender in the community is $11.27. The average cost of a prison bed per day is nearly $100.

![Cost Per Day (2015-2017)](chart)

Community corrections provides a cost-effective means to hold offenders accountable, while at the same time addressing the causes of criminal behavior and reducing the risk of future criminal behavior (Oregon Department of Corrections).
Klamath County Community Corrections

Klamath County Community Corrections (KCCC) currently provides supervision of over 1,000 felony offenders.

The science of our field reminds us accurate assessment is the key in identifying offenders who pose the most risk to our community. We allocate our resources to this population and ensure fidelity in the services being offered. Based upon the above principles, our department prioritizes a field caseload ratio for medium and high risk offenders at 45-50 per officer; while specialized caseloads are approximately 40-45 per officer. We also maintain operations specific to Low Risk offenders.

Field Supervision

In September 2012, KCCC moved towards a new supervision model known as *Effective Practices in Community Supervision (EPICS)*.

Developed by the [University of Cincinnati](http://www.crj.org/cji/pages/training_EPICS), Effective Practices for Correctional Supervision (EPICS) teaches probation and parole officers how to apply the principles of effective intervention (and core correctional practices specifically, relationship skills, cognitive restructuring, structured skill building, problem solving, reinforcement and use of authority) to community supervision practices. This training helps staff put case management practices into place that are based on the risk, need, and responsivity principles and target the criminogenic needs of high-risk offenders.

In addition, KCCC employs specialized teams to enhance community supervision. Through these teams, we are able to work closely with the community and other local agencies, maximizing services and reducing duplication of efforts.

- **Regional Supervision**

  Enhancing service to the North county region, we provide services within Chiloquin at the Two Rivers Community Center and within the Walker Range Facility in Crescent. Our North County services are based primarily within the communities we serve which includes, Chiloquin, Gilchrist, and Chemult. Our regional supervision also includes East County (Sprague, Beatty, & Bly) and the Keno area.

- **Gender Specific**

  In 2013, KCCC moved to a gender specific caseload, as we have seen a continued increase in the number of females placed under community supervision. Today, we have 2 Parole and Probation Officers (PPOs) assigned to this caseload. In September, 2013 we entered into a contract with the Klamath Crisis Center to provide Women and Adult Victim Services. In addition, the contract allows for assistance with re-entry services, jail treatment for women and transitional housing. Gender specific caseloads have been identified as an Evidenced Based Practice in the community corrections field.

- **Mental Health**

  KCCC also reintroduced a Mental Health caseload, pairing 1 PPO, with a Qualified Mental Health Provider (QMHP) from Klamath Basing Behavioral Health (KBBH). Co-locating the PPO and a
QMHP allows for better coordination of services, including groups, individual, life skills and medication management.

.5FTE of the PPO assigned to this team is funded through a grant received by KBBH to supervise misdemeanor cases.

- **Sex Offender Team**
  
  2 PPOs supervise approximately 90 sex offenders in our community. We use what is known as the “Containment” model. Our officers partner with a polygraph examiner and treatment provider to supervise, manage, and treat these offenders in the community.

  KBBH provides sex offender treatment services for our department, which includes assessments and treatment.

  Polygraph Associates of Oregon provides polygraph services and has been a long standing member of this team

- **Domestic Violence Team**
  
  KCCC dedicates 2 PPOs to the supervision of Domestic Violence offenders. We currently supervise approximately 85 domestic violence offenders.

  Treatment and counseling services for offenders convicted of Domestic Violence are now provided by Community Corrections Counselors.

  Polygraph Associates of Oregon provides polygraph services for Klamath County and has also been a long standing member of this team

- **Drug Court, Family Court and Veterans’ Court**
  
  2 PPO’s work with these specialized Court Programs. Partnering with the Court, social service agencies and providers. Specialty courts allow joint case coordination, improve communication among the various agencies and reduces duplication of services.

- **Restitution**
  
  1 PPO provides supervision to cases this caseload which allows us to improve our collection of restitution. This PPO works closely with the offender reviewing their ability to pay. Ensuring victims are compensated for their losses is part of victim reparation, and our Mission, Values and Goals.

- **General Caseload**
  
  Officers provide supervision to non-specialized caseloads, as well as provide lead parole and probation services, local control planning, intake and orientation, hearings, and other duties as required.
Community Corrections Center

This Center opened in November 2013 and provides a “one-stop-shop”, with all services and programs provided on site at the community corrections building. The services provided at the Center address those factors that contribute to criminality (criminogenic). Below is a list of services currently being provided:

- Alcohol and drug treatment (KBBH/KCCC)
- GED and credit recovery
- Employment services
- Mental health services (KBBH)
- Tele-medicine for medication management (KBBH)
- Gender specific programs
- Religious Services/Support
- Mentor (contract) AAI
- Cognitive programming (MRT, Breaking Barriers and MET)
- Women and Adult Victim Services (contract) Marta’s House/Turtle Cove
- Nutrition and Wellness
- Assistance with obtaining Social Security, birth certificate and identification
- Skill building and Carey Guide sessions
- Budget and financial classes
- Parenting classes (KLCAS)
- Sex Offender Treatment (contract) (KBBH)
- Batterer’s Intervention Program
- Polygraph Examinations (contract) (Polygraph Associates of Oregon)
- Community support groups
- Peer restructuring
- Sky Lakes Medical Case Management Services
- Klamath County Public Health education services
- Medicaid/OHP sign up

Center Staff

Corrections Counselors and Program Aides provide Batterer’s Intervention Services; Cognitive programming (in and out of custody); gender responsive programming; alcohol and drug treatment; and case management services. In addition, the Program Aides gather data, process daily attendance and prepare reports for offenders and staff.

The latest research indicates 40% to 70% of a high-risk offender’s time needs to be structured. The Center’s programs not only enhance the services available to offenders, but it also increases accountability and compliance.

Victim Family Justice Coordinator

KCCC created the Victim Family Justice Coordinator (VFJC) position. The role of the VFJC is to develop relationships with social service agencies throughout the county, such as schools,
the Youth Attendance Team (YAT), DHS, and other agencies that provide services—mentoring, substance use treatment, mental health services, and housing—to youth in the community.

At intake, the VFJC meets with the offender and determines whether there are children in the home. The coordinator conducts an interview with the offender and identifies issues in the family. This may include the parent having trouble with a child not attending school or a child’s behavioral problems. The VFJC can then make a referral to agencies that are able to assist the parent and child and begin the process of intervening with the family. This intervention may help divert the family from DHS and/or future criminal involvement, as well as assist the family in engaging in pro-social behavior.

The VFJC also participates on the YAT, a program that aims to improve school attendance. If children of the supervised offenders are identified by the YAT because they are not attending school, the coordinator notifies the PPO. The officer then contacts the child’s parent and works with the offender to identify ways to remove barriers to improve behavior and ensure that the child returns to school and attends consistently.

The VFJC is also responsible for making contact with victims of the supervised offenders to explain the supervision process and provide information about resources in the community.

April 2016 – December 2016
194 Victims served
425 children have been identified

Transitional Housing

In March 2003, KCCC was awarded a transitional housing grant to purchase property and a local home from a non-profit agency providing transitional housing for offenders.

This home provides a supervised, drug and alcohol free shelter addressing transitional needs for high-risk offenders (males) while they develop alternative housing, employment, and treatment resources in the community. The program enhances transition services for offenders released from local jail and state institutions who are returning to Klamath County. The capacity of the home is ten.

We opened a second male transitional home in December of 2015. This home provides 24-hour supervision for up to ten residents, with four emergency beds.

Our third transition home opened in 2017 provides transitional housing for up to four women and their children. This home has on-site services, provided by the VFJC and other agencies.

Oversite of these homes is provided through a contract with Above All Influences (AAI), a local non-profit. In addition, AAI also provides mentoring services to offenders under supervision.

We expanded our contract with the Women’s Crisis Center, allowing up to twelve females to be placed in transitional housing on a monthly basis. Ten at the Turtle Cover location and two emergency beds.
We also collaborated with the Oregon State University Master Gardener program. Along with the residents of the homes, the Master Gardeners built garden boxes at the transition houses. The produce was consumed in the transition home, and donated to the local foodbank and Gospel Mission.

\textit{KCCC, AAI and Master Gardener’s project}

\textbf{Building garden boxes (above)}

\textbf{Planting and growing produce}
Klamath County Jail-Sanction Beds

Funding provided by Community Corrections and the Justice Reinvestment funds assists in purchasing one jail pod (44 beds). We also provide treatment (provided by KCCC and KBBH) in the jail.

KCCC also invests in alternative incarceration and intervention programs, which include electronic home detention, community service work, work crews, day reporting, lobby sanctions, etc.

Public Service Work Crews & Community Service

This is perhaps the most visible program we have within the community.

This program has been a true asset to the community both as a tool for holding offenders accountable through public service work, but also as an alternative to custody as part of the Community Justice model.

In the 2016, work crews provided crews for the following: Klamath County Road Department (83,900 lbs. of garbage; 48 appliances; 353 tires; and 52 pieces of furniture were picked up off county roads); South Side Expressway cleanup (7,540 lbs. of garbage; 12 tires and 76 syringes were picked up); Chemult Ranger District (fence building; brush and tree removal); BLM (Brush and tree removal); Klamath Lake Community Action Services Firewood program (cut, split and delivered 111 cords of wood); Klamath County Property Sales (Cleaned 13 properties; 20,260 lbs. hauled to the dump); City of Klamath Falls (Weed abatement and OIT Arboretum clean up); and Steen Sports Park and Landrum wayside clean up.

In addition, community service crews completed 11,700 hours of work at various agencies, who do not pay for services. These agencies include, but are not limited to, the Klamath County Fairgrounds; Disabled American Veterans; Cinco De Mayo parade; Project Homeless Connect; A-Canal bike path weeding; Veteran’s stand down; Veteran’s Enrichment Center and snow shoveling for seniors.

It is important to recognize the community benefit of this program and the valuable work skills learned by our workers. Involving offenders in activities that enhance their employability are linked to a reduction in new criminal behavior.
Klamath County Roads

Chemult Fence Building Project

Wood Project with KLCAS
**Successes:**

KCCC’s most valuable resource is our staff. KCCC employees are dedicated and well trained to respond to the on-going demands of their positions. KCCC will continue to invest in and provide appropriate training to staff, to ensure we are engaging in the latest research and strategies to improve ourselves and our community. This investment includes sending employees to “train the trainer” programs. This allows our office to have in house experts in the delivery of services. In 2017, we trained five staff members in train the trainer programs. We anticipate training up to four additional staff within the next twelve months, in various areas.

Since December 2016, KCCC has been providing Counseling and Therapy services, for parents involved in the Department of Human Services (DHS) Child Protective Services. This contract is an expansion to our service delivery.

In 2017, our staff created a new Mission, Values and Goals. In addition, we increased our community outreach by partnering with Sky Lakes Out Patient Care; Klamath County Public Health; Klamath Lake Community Action Services; Department of Human Services; Master Gardener Program; and Klamath Falls City and County schools.

KCCC intends to partner with other local and regional agencies to bring in trainers to assist in the development of programs, services and our staff. Specifically, trauma informed services and staff self-care training and workshops will be a priority again this year.

**Summary:**

KCCC continues to provide cost effective services, supervision and sanctions. This is made possible by using validated risk assessments, referrals, treatment services, both in house and community based, and supervision by our professional parole and probation officers and staff. This formula also produces positive measurable outcomes which contribute to the overall public safety in our community.

Providing a balance of services requires KCCC to continue to review our Mission and Values to ensure we are providing the maximum amount of service to our highest risk population. Educating ourselves through training and research allows us to continue to provide the most cost-effective correctional approach to public safety. Following the recommendations provided in the Peer Review and using data to guide us in our decision making process, provides KCCC the opportunity to continue to allocate resources towards these practices that have proven to be effective in providing supervision, services and sanctions to our offenders.

Although Recidivism is the measure used to judge success, the real measure of success is often seen through the supervision process. Success can also, and more importantly, be measured by an offender’s progress while under supervision. If an offender reports for intake and is homeless, addicted, unemployed and no longer has custody of his or her children, but when the person leaves supervision they have improved one or all of these situations, obtained housing, is clean and sober, finds employment and/or has regained custody of his or her children, that is success.
KCCC is working to find ways to measure these and other areas, to provide a real look at community corrections supervision.

KCCC will continue to seek other means of funding, including expanding our work crew contracts, collecting offender fees, applying for grants and modifying our current practices, in an effort to provide services for both the offenders and our community. We will also continue to collaborate with individuals, organizations and agencies in our community to expand the services available to offenders and victims.
Klamath County Community Corrections
2017- 2019 Biennial Plan

August 2, 2017
Local Public Safety Coordinating Council

By: Kiki Parker-Rose, Director
Required by ORS 423.560
Mission Statement

Promoting Public Safety Through Positive Offender Change

**WE VALUE:**

- Accountability
- Family
- Integrity
- Professionalism

**OUR GOALS:**

- Community Collaboration
- Community Safety
- Healthy Families
- Positive Relationships
- Victim Advocacy

Updated July 2016
## Klamath County Community Corrections

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
<th>Description</th>
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<tbody>
<tr>
<td>2015</td>
<td>975</td>
<td>Felony offenders</td>
</tr>
<tr>
<td>2016</td>
<td>990</td>
<td>Felony offenders</td>
</tr>
<tr>
<td>2017</td>
<td>1,010</td>
<td>Felony offenders (Includes EDIS)</td>
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Balance of Supervision, Services and Sanctions
Funding

✓ No County General Fund $
✓ Funded through: Oregon Department of Corrections (3.08% of allocation)
  ✓ $273.5 Million (minus administrative fees imposed)
  ✓ $8,425,243 ($4,212,621.50 annual)
✓ FELONY offender population only (994 average)
✓ 39.5 FTE

- Director
- Assistant Director
- Budget and Fiscal Manager
- 2 Supervisors
- 19.5 Parole and Probation Officers
- 4 Corrections Assistants
- 6 Counselors (1 new)
- 2 Program Aides
- 2 Work Crew Leaders
- 1 Case Aide (new)
- 1 Victim and Family Justice Coordinator
Community Corrections
Field Supervision

- 19.5 Parole and Probation Officers
- High/Medium Risk (1 Officer to 45-50 offenders)
  - Case bank
- Specialized Teams working in Community
- Community Justice Model
- Enhance Supervision through partnerships with community agencies
- Maximizes services & reduces duplication
- Ensure Balance of Supervision, Services and Sanctions
Community Corrections Supervision

- Conduct Risk and Need Assessments
  - PSC
  - LS/CMI/WRNA
  - TCU

- Develop Case Plans
  - Mental Health/Physical Health
  - Employment/Education
  - Alcohol/Drug
  - Anti Social Values and Beliefs
  - Peers
  - Clean and Sober Housing
  - Problem Solve
Community Corrections Supervision

- EPICS Model
- Office Visits
- Home Visits
- Collaboration with community partners
- Referrals for services
- Structured skill building
- Goal setting and homework
Field Supervision: Specialized Caseloads

- Domestic Violence
- Sex Offender
- Family Court
- Drug Court/Veteran’s Court/Family Court
- Gender Specific
- Mental Health
- Restitution
- Regionalized
- KEBS
Sanctions and Interventions

- Verbal or Written Reprimand
- Increased or Daily Reporting
- Referrals for treatment services
- Community Service Work
- Day Reporting/Sanctions
- Work Crews
- Lobby
- Electronic Home Detention
- Jail
Jail-Sanction Beds

Pod C at the jail -- JRI Funds

- $450,000
- Sanction capacity
- Treatment
  - KBBH
  - KCCC
- Transition planning
- 44 Sanction Beds
  - Able to maintain if we reduce prison population
Victim and Family Justice Coordinator

- Victim reparation
- Reach out to all victims, including property crime
- Refer for services
- Provide offender status information
- Meet with offenders at intake
  - Identify children
  - Identify risk factors
  - Make referrals for services

May be our only ability to prevent multi-generational criminality
Work Crews and Community Service

2 Work Crew Leaders

- Offender accountability through restorative community service
- Repay the community through supervised work crews
- Teach pro-social work habits
- Learn transferable job skills
- Develop an awareness of the community
- Provides a sense of accomplishment once work is completed
- Alternative sanction
- Work Crews: Expected component of Community Corrections are not required and not specifically funded.
Community Service
Primary Agencies

- Crater Lake Pkwy
- Bike Path
- Landrum Wayside
- Fairgrounds
- Sports Park
- Children's Museum
- Firewood Program
- YMCS, CASA, & MADD

- Oregon Institute of Technology
- County Fairgrounds
- National Guard Armory
- Klamath Basin Senior Services
- Klamath County
- Klamath Gospel Mission
Transitional Housing
AAI and Marta’s House
Partnership with Master Gardeners
2 male transition homes
(Summers and Bisbee)
Partner with Turtle Cove for 12 female transition beds
Opened Women and Children's Home
(Reclamation)
Work Crew

Road Clean up
KLCAS wood project
Chemult Fence Building
Center and On-site Services

- Sex Offender Treatment (KBBH contract)
- Batterer’s Intervention
- Polygraph (contract)
- Moral Reconation Therapy (MRT)
- Alcohol and Drug Treatment (KBBH)
- Women and Adult Victim Services (Crisis Center Contract)
- Mentors (AAI contract)
- Transitional housing (contract)
- Mental Health (KBBH)
- Parenting (KLCAS)
- Employment/Education
- Female housing in contract with Marta’s House
- Gender specific and Trauma curriculum
Services

- 6 Counselors
  - CADC
  - Certified to provide MRT
  - Relapse Prevention
  - Batterer Intervention Program
  - One-on-one counseling
  - Measure 57 services
  - Jail programing A and C Pod
  - KEBS programming
  - Gender Specific
Center Services

- Assessment & Screening
- Substance abuse
- Mentoring Services
- Women & Adult Victim Services
- Supervised job search
- Cognitive skills
- Transitional skills
- Educational
- Vocational
- Housing assistance
- Support Groups
- Mental Health
Accountability Team (A Team)

- Immediate response to No Show for:
  - Treatment
  - Groups
  - Work Crew
  - One-on-One
Case Management Services

- Assessment (Criminogenic risk and needs)
- Create an evolving transition plan for each offender based on initial assessment and individual progress in program
- Provide a supportive environment to address barriers identified through assessment and case planning activities
- Group and individual counseling focused on criminogenic risk /needs, utilizing Moral Reconciliation Therapy curriculum and transitional skills curriculum.
- Identify and remove potential barriers for successful transition to the community
  - Family Counseling
  - Department of Motor Vehicles
  - Social Security
  - Community College
  - Relapse Prevention
  - Supervised job search
  - Department of Human Services
    - Self sufficiency
    - Child Welfare
    - Health care
New Partnerships
2016-2017

Lost River Fire
Sky Lakes Medical Center
Klamath County Public Health
Department of Human Services (BIP)
Community Corrections
Revenue Sources

- Oregon Department of Corrections
  - Grant In Aid
  - Inmate Welfare Fund
- Grants
  - Measure 57
  - Justice Reinvestment (Jail)
- Work Crew
  - Wood Contract
  - Roads Contract
  - City abatement
  - Forest Service
- Offender generated fees
  - Supervision
  - Reimbursement
Cost Effective Correctional Approach

Community Corrections:
$11.27 per day

Prison/Jail:
$100 per day

**Cost Per Day (2015-2017)**

- Jail/Prison: $99.37
- High: $19.28
- Medium: $14.03
- New Case: $11.41
- Low/Ltd: $0.93
Questions?

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